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Issued June 25, 2020
The University of Dayton plans a return to teaching, learning, research and experiential learning on campus this fall with measures in place to promote safety and lessen the risk of COVID-19 spread.

While new public health protocols mean some changes in our daily lives, much of what makes UD such a special community will remain — there will be opportunities to foster friendships, to worship and partake in faith activities, to join student organizations and clubs, and much more.

As we return to campus, everyone will need to do their part to take care of themselves and help take care of others by following the protocols in this document. Now, more than ever, our Catholic and Marianist mission and identity calls on us to exercise our commitment to community.

At the start of the semester, the university will require all undergraduate students, graduate and law students who live in UD housing, and international graduate students who have recently traveled from other countries to be tested for COVID-19.

You will receive detailed information about this testing requirement at a later date.

It is also important to know that in order to remain in person and on campus, all students are required to comply with the policies, procedures and guidelines in this document — the Path Forward Return to Campus-Students plan, which was created as an Environmental Health and Safety policy in response to the COVID-19 pandemic.
OTHER KEY POINTS:

- The University is taking recommended steps to mitigate the risk of spread to the extent possible, and the degree of success will depend on a mutual commitment from all those in the UD community.
- Safety measures align with mandates and recommendations from the Centers for Disease Control and Prevention, the Ohio Department of Health, Public Health Dayton Montgomery County, and other federal, state and local agencies.
- More than 100 faculty and staff, as well as students, continue to be involved with outside experts, including public health officials and a panel of physicians and health professionals, in developing these plans for fall. Their work follows the University’s guiding principles for making decisions to address COVID-19.
- More than 1,650 students were consulted via surveys and forums, and hundreds more faculty and staff were also engaged in providing feedback on the plan.
- The UD Path Forward Task Force continues to monitor for any shifts in the national or local health landscape that might require further adaptation. It remains, however, impossible to guarantee a COVID-19-free environment.
- Because of the nature of the coronavirus, anyone working, living or participating in activities on campus must understand that they are assuming the risk of potential community spread.
- This document is not complete and you will see that some sections are under development at this time. The Path Forward working groups are continuing to develop our plans and we will let you know when important additional information is available.

Any part of this document is subject to change as new information about COVID-19 comes to light and updated guidance is received. Check go.udayton.edu/pathforward on a regular basis or whenever notified of the availability of new University guidance.
SECTION 1: ACADEMICS

ACADEMIC CALENDAR

To discourage students from nonessential travel during the semester, students will begin classes on Monday, Aug. 24, depart campus at Thanksgiving (no later than Nov. 25), and complete the semester online without a typical fall break. Other modifications to the Academic Calendar are also designed to discourage nonessential travel.

See the complete 2020-21 Academic Calendar here.

KEY DATES UNDER THE MODIFIED CALENDAR:

- Aug. 8-23  Phased move-in
- Aug. 24    Classes start
- Sept. 7    Classes will be held on Labor Day
- Sept. 23   One-day break
- In-person Family Weekend cancelled
- Midterm break cancelled
- Oct. 20    One-day break
- Nov. 24    Last day of class before Thanksgiving break
- Nov. 30    Classes resume online after Thanksgiving break
- Dec. 11    Last day of class instruction
- Dec. 14-18 Final fall term assessments due
- Dec. 18    Fall term ends

Some programs will complete the semester face-to-face due to accreditation or licensure requirements.
Graduate courses or graduate students working on research who wish to be exempt from the Thanksgiving departure will need to submit to their dean’s office a rationale and plan for completion of the semester. Approval by the dean and provost’s office will be required.

Online graduate programs associated with 2U will continue to operate on their typical schedules.

**INSTRUCTIONAL DELIVERY**

- Classes will meet in person to the extent possible. Faculty will prepare to continue instruction online to ensure that student learning will continue no matter the state of the pandemic and the expectations of public health officials.
- Flexibility in instructional delivery is also necessary to accommodate student and faculty needs. For example, some students may not be able to return to campus because of health concerns. During the semester, students who test positive for the virus or come into contact with someone who tests positive will be required to isolate or quarantine and will not be able to participate in in-person classes.
- Special attention will be given to the particular academic needs of first-year students that will help foster their engagement. Information and resources will be forthcoming for program directors, department chairs, and deans’ offices.
- Some classes will be fully face-to-face, and some courses will involve a blend of online and face-to-face interaction. Some classes will be offered completely online due to class size or if faculty members cannot meet face-to-face with students. The modality will be determined by the nature of the course and program curriculum, room capacity, and faculty members’ ability to be present in the classroom.
- Weekly face-to-face or synchronous sessions will be built into the course design. All face-to-face or synchronous course components will be held during scheduled class times. Synchronous online components will be recorded.
Regular weekly office hours, whether face-to-face or via Zoom, will be posted on syllabi. Many faculty offices are not large enough to allow for meetings with one or more students while maintaining social distancing guidelines. Rooms that will no longer accommodate classes will be available for meeting spaces for faculty and students or working with small groups of students.

More information will be provided as class schedules and academic policies are finalized.

OFFICE HOURS

Instructors will hold regular weekly office hours either face-to-face or via Zoom. Information will be provided in class syllabi. More rooms will be made available for office hours to accommodate social distancing when meeting face-to-face.

EXAMS

Faculty may choose to administer exams that are comprehensive to that point in the semester before the departure for Thanksgiving break.

In addition, faculty may choose to administer assessment activities, such as papers or presentations, to assess students’ knowledge and performance over the portion of the semester that will be conducted off-campus. Course syllabi will provide specific information regarding the type and timing of assessment activities.

EXPERIENTIAL LEARNING

Experiential learning is an essential component of a University of Dayton education. Information on navigating experiential learning challenges on and off campus while adhering to public health guidelines will be forthcoming.
Protocols for courses that by their nature require specific adaptations and considerations to promote safety are being developed; information will be forthcoming. Those courses include music, dance, art, labs, and courses in the health and medical fields.

**FOR ACADEMIC QUESTIONS AND INFORMATION**

**College of Arts and Sciences**
CAS Dean’s Office
[casdean@udayton.edu](mailto:casdean@udayton.edu)
This email address goes right to the dean’s office and then is distributed appropriately.

**School of Business Administration**
SBA Dean’s Office
[sbadean@udayton.edu](mailto:sbadean@udayton.edu)

**School of Education and Health Sciences**
Melissa Flanagan
[mflanagan1@udayton.edu](mailto:mflanagan1@udayton.edu)

**School of Engineering**
Margie Pinnell
[mpinnell1@udayton.edu](mailto:mpinnell1@udayton.edu)

**School of Law**
Lee Ann Ross
[lross1@udayton.edu](mailto:lross1@udayton.edu)

**University Libraries**
Kathy Webb
[kwebb1@udayton.edu](mailto:kwebb1@udayton.edu)

For more information on academics, see the *Return to Campus - Academics* document at [go.udayton.edu/pathforward](http://go.udayton.edu/pathforward).
SECTION 2: HOUSING, MOVE-IN AND ORIENTATION

MOVE-IN PROCEDURE

- Move-in for fall 2020 will be phased in, allowing approximately 460 students to move in each day, beginning Aug. 8 and ending on Aug. 23.
- The final plan and applications for reserved slots will be announced by July 7.
- Starter kits with face coverings, thermometers, disinfecting supplies, and other items will be distributed as part of the check-in process. Students should also consider bringing cleaning supplies and sanitizers to meet their own individual needs throughout the semester.
- In order to reduce the possible spread to our community, parents and guardians are asked to leave campus immediately after dropping off students and belongings.

STUDENT “HOUSEHOLDS”

- Each room, suite, apartment, and house will be considered a unit or “household.” (For example, two roommates inside their dorm room, or four roommates inside their suite, etc.)
- Inside each room, suite or home (unit), students who live there will not be required to wear a face covering or observe social distancing.
- Once students leave their unit, they must abide by campuswide requirements and guidelines related to face coverings, physical distancing, and cleaning and sanitation.
WELCOME WEEKEND

Welcome Weekend events will be shaped by public health expectations.

- There will be no in-person Welcome Weekend events for first-year families, but events will be hosted virtually Aug. 21-23.
- Large-scale gatherings will be offered as livestream and/or pre-recorded events prior to the University start. Deans’ addresses will be offered as recordings or live as interactive webinars.
- Small-group Welcome Weekend events for students only will be held and pre-recorded sessions may also be offered. Plans for special topics and events will be developed.
- Other large gatherings or events will be suspended for fall 2020, including Camp Blue and in-person Family Weekend. Some family engagement and other events will be hosted online.

ACCOMMODATIONS

Housing and Residence Life will create a housing option for students who identify as high-risk and want limited exposure while living on campus. Information on requesting this housing will be available after June 30.
There is currently no vaccine to prevent coronavirus disease 2019 (COVID-19). The best way to prevent illness is to avoid being exposed to the virus. The virus is thought to spread mainly from person-to-person, which includes:

- Between people who are in close contact with one another (within about 6 feet).
- Through respiratory droplets produced when an infected person talks, exhales, coughs or sneezes. These droplets can land in the mouths or noses of people who are nearby or possibly be inhaled into the lungs.
- The virus that causes COVID-19 has been found to circulate in most US communities, sometimes without symptoms, putting everyone at ongoing risk.

Keeping space between you and others, wearing a face covering, and washing your hands frequently are the best tools to avoid being exposed to this virus and spreading it to others.

**COVID-19 TESTING**

The University will require all undergraduate students, those graduate and law students who live in UD housing, and international graduate students recently traveling from other countries to be tested as the semester begins. Students will receive detailed information about UD's testing requirements and protocols at a later date.

During the semester, students will be expected to self-monitor for symptoms that might be COVID-19, and report for testing if these develop.
DAILY SYMPTOM SELF-ASSESSMENT

All students living on or coming to campus must perform a daily self-assessment of symptoms, including taking their temperature. Refer to the CDC for the most current COVID-19 symptoms.

SYMPTOMS MAY INCLUDE:

- Cough.
- Shortness of breath or difficulty breathing.
- Fever (100.4°F or higher).
- Chills.
- Muscle pain.
- Sore throat.
- New loss of taste or smell.
- Nausea, vomiting or diarrhea.

IN CASE OF POSITIVE COVID-19 SYMPTOMS

Students who test positive for COVID-19 or are identified by public health authorities as a probable case will be expected to return to their permanent residence if under 400 miles from campus. Those who cannot return home will self-isolate in designated apartments in Irving Commons Apartments.

Housing and Residence Life will ensure food is delivered and will check in with students regularly.
SECTION 3: COVID-19 INFORMATION

WHEN STUDENTS DETECT COVID-19 SYMPTOMS

Students living on campus who have any COVID-19 symptoms must:

- Contact the Health Center or another health care provider for assessment of the symptoms.
- Self-isolate until you are able to undergo the assessment.
- Wear a face covering at all times.
- Minimize contact with your household members.
- NOT attend class or interact with any member of campus except for the Health Center or other professional medical staff.

Commuter students experiencing COVID-19 symptoms, including graduate and law students not living in University housing, must:

- NOT come to campus or attend class.
- Contact the Health Center or your health care provider for assessment of the symptoms.
- In addition, if you begin to show symptoms after commuting to campus, you must limit contact with other individuals on campus and contact the Health Center or your health care provider for further guidance.

COVID-19 EXPOSURE

Students who have been in contact with someone who has tested positive for COVID-19 will be quarantined in single bedrooms in the east wing of Marianist Hall.

- They will need to self-quarantine for 14 days from the day they were most recently exposed to the virus and follow all directives provided to them from health authorities and their physician.
- Housing and Residence Life, Campus Ministry and Dining Services staff will check in regularly to provide support and coordinate meal delivery.
Students who become symptomatic during the 14-day quarantine will be re-evaluated by a health professional and moved to isolation housing.

For any students recovering from COVID-19 illness, the CDC recommends that isolation be maintained for at least 10 days after illness onset and at least 3 days (72 hours) after recovery. Illness onset is defined as the date symptoms begin.

**COVID-19 DISCLOSURE**

The University is currently developing a process for voluntary reporting of COVID-19 cases; information will be forthcoming.
SECTION 4: HEALTH AND SAFETY

PHYSICAL DISTANCING

Physical distancing, also called “social distancing,” means keeping space between you and others. As there is no medication recommended to treat COVID-19, no cure is available and a vaccine may be 12-18 months away, physical distancing is the single most effective method of protecting yourself and ensuring you do not spread the virus to others.

Physical distancing is the foundation of the University’s approach to creating a campus environment that is as safe as possible. Distancing can be achieved by both spatial (separating people in space) as well as temporal (separating people in time) methods. The goal is to maintain at least 6 feet of physical separation at all times.

- Many spaces will have signage to indicate reduced occupancy in rooms, spaces, and areas on campus to aid in maintaining 6 feet physical distance.
- Physical distancing in shared spaces — classrooms, laboratories, open offices, lounge areas, etc. — can be especially challenging and requires cooperation on everyone’s part.
- Stay away from crowded places and mass gatherings anywhere, including the student neighborhoods.

TO MAINTAIN PHYSICAL DISTANCING WHEN ON CAMPUS, STUDENTS ARE EXPECTED TO:

- Stay at least 6 feet (about 2 arms’ length) from other people not in one’s household.
- Respect occupancy limits for rooms, offices, common spaces, elevators, and other areas.
- Maintain 6 feet distance from others when using restrooms.
Abide by established rules for foot traffic on campus and within buildings such as designated entrances and exits, and designated up and down stairways. Directional floor decals and signs will be in place to direct foot traffic in congested areas.

Maintain physical distancing during a building evacuation for a fire alarm or other emergency situation. Evacuation will require everyone's cooperation to maintain 6 feet physical distance.

UD-owned vehicle usage by students will be suspended to support physical distancing guidelines.

FACE COVERINGS

In accordance with the Ohio Department of Health Responsible RestartOhio, the University requires all community members, including faculty, staff, students, retained contractors, and visitors, to wear face coverings or nonmedical masks while on campus to slow the community spread of the virus and help people who may have the virus, and do not know it, from transmitting it to others. At a minimum, face coverings should cover an individual's nose, mouth, and chin.

EXCEPTIONS TO THIS REQUIREMENT INCLUDE:

- When a student is in their “household” as defined by Housing and Residence Life.
- If an individual is working alone in an enclosed workspace, such as an office or room.
- Some individuals may not be required to wear face coverings, such as for health or safety reasons, or may be permitted to use clear facial shields. Additional guidance will be forthcoming on these exceptions.
- If an individual is dining in a common space on campus, the face covering should be worn until the individual is ready to eat and then, when done eating, it should be replaced.
- Medical masks should only be worn by those serving in health care roles or otherwise approved by Environmental Health and Safety due to task-specific hazards.
Face coverings are required in outdoor spaces only when individuals are in close proximity to others and unable to physically distance.

More information about face coverings is available on the University’s website.

HAND HYGIENE

Having clean hands is an effective way to help prevent the spread of COVID-19.

- **Wash your hands** often with soap and water for at least 20 seconds, especially:
  - After you have been in a public place.
  - After blowing your nose, coughing or sneezing.
  - After using the restroom.
  - Before eating or preparing food.
  - After contact with animals and pets.

- Avoid touching commonly used surfaces, such as elevator buttons, whenever possible. Use a pen or a stylus.

- Avoid touching your eyes, nose, and mouth with unwashed hands.

- If soap and water are not readily available and hands are not visibly dirty, an alcohol-based hand sanitizer that contains at least 60% alcohol can be used. All University-provided hand sanitizer stations will be effective against COVID-19.

- Hand-sanitizer stations at major building entrances and high-traffic areas will be maintained.
RESPIRATORY ETIQUETTE

- If you do not have your face covering on — even in a private setting — always cover your mouth and nose with a tissue when you cough or sneeze or use the inside of your elbow and throw used tissues in the trash.
- Immediately wash your hands with soap and water for at least 20 seconds. If soap and water are not readily available, clean your hands with a hand sanitizer that contains at least 60% alcohol.
SECTION 5: STUDENT SUPPORT AND STUDENT LIFE

INTERNATIONAL STUDENTS

The University is making plans to accommodate international students for classes either on campus or online, with on-campus students expected to return to campus no later than Aug. 24.

- Campus will be open and classes will meet in person to the extent possible. However, all faculty will be prepared to deliver courses online/hybrid so student learning will continue no matter the state of the pandemic and the expectations of public health officials.
- Some classes will be fully online. These classes would be most suitable for students who are not able to come to campus.
- The Office of International Student and Scholar Services has created an FAQ document that addresses many common concerns. Click here to view the ISSS COVID-19 FAQ.

STUDENT INVOLVEMENT

Student involvement and engagement are an important part of the UD learning, living experience.

- UD will prioritize student use of larger meeting spaces to provide opportunities for students to gather that adhere to physical distancing requirements.
  - Groups should continue to stay engaged via Zoom when physically meeting is not an option.
- The Center for Student Involvement workshops and training programs will be offered as online programs or a hybrid of online/in-person.
- CAB and UD Late Night will create smaller in-person experiences, hybrid experiences, and online experiences.
The Student Organization Resource Guide will be updated to include new processes and protocols related to COVID-19 for the fall.

Up the Orgs will be held as a virtual, online event.

Fall BreakOut trips and the REAL Dayton are cancelled in-person, but will likely happen as virtual webinars with our partners in different cities sharing what they would have otherwise shared with our students in person.

Table of Plenty lunch discussions will happen over Zoom, with an updated name to reflect the change in format.

The Beyond UD Post-grad Volunteer Fair will be online.

PATH credit events will be adjusted to include more virtual events.

MASS AND SPIRITUAL PRACTICE

Masses in the Immaculate Conception Chapel will be offered, but with less occupancy. Masses in residence hall chapels will have reduced capacity as well.

Protocols about face coverings, singing, seating, sign of peace and reception of Communion will be in place when we gather communally to celebrate Eucharist. Masses will also be live-streamed from the Chapel.

Additionally, all students are welcome to take advantage of quiet settings in any campus chapel for personal prayer, reflection, or meditation. Multifaith religious space in Curran Place at River Campus and prayer rooms in Rike Center are also available. Please observe physical distance and face covering guidelines when utilizing campus spaces.

Some Campus Ministry retreats, service projects and trips, small faith communities, Bible studies, dialogues on justice issues, etc. will continue as they have in the past. With physical distancing and travel restrictions, some will probably need to become virtual or hybrid. Campus Ministry team members are developing alternative plans for faith development based on health and safety precautions.
DINING

Dining poses a unique challenge as busy times historically coincide with class beginning and ending times, along with the challenge of dining while observing social distancing and wearing face coverings.

- Dining areas are being reconfigured in accordance with social distancing guidelines.
- **GET, the University’s platform for ordering meals online for pickup options, is being added to all dining locations.** More grab-and-go options are being added to menus.
- To reduce high-touch points, the University is eliminating self-service areas and introducing contactless checkout. Cash will no longer be accepted.

HEALTH CENTER AND COUNSELING CENTER

- The Health Center has protocols in place to address the potential for students having COVID-19, and to reduce risk to staff and to students seeking care for other medical issues.
- To make an appointment, call 937-229-3131, press 1. If you have a fever or cough, press 2 to talk to a nurse first. Please call the health center first before coming to the center.
- The student health center is open 8:30 a.m. to 4:30 p.m. Monday through Friday.
- All University of Dayton Counseling Center services are being provided by Zoom or by telephone for new and existing clients. Students can contact the counseling center at 937-229-3141 to discuss appointment options.
- Remote services may be limited for students living outside Ohio because of certain state laws; check with the Counseling Center for details.
- [Psychology Today](#) and [the Substance Abuse and Mental Health Services Administration national helpline](#) can provide referrals for anyone looking for a provider closer to home.
If you are in imminent danger of suicide, please call 911. If you have thoughts of self-harm or suicide and need to talk to someone, please call the National Suicide Hotline at 800-273-8255 or text “Help” to 741741.

UNIVERSITY LIBRARIES

The University Libraries will continue to provide services and collections to support learning, teaching, and research.

- The Libraries are investigating options to ensure physical distancing and safe use of library services, resources and facilities.
- More information about the timeline for reopening and the changes to operations are forthcoming. Meanwhile, many library collections and services are available; see our Remote Services: https://udayton.edu/libraries/remote.php

CAMPUS REC

Campus Recreation services will be shaped by guidance from the Centers for Disease Control, Ohio Department of Health, and Public Health - Dayton and Montgomery County to help minimize the potential for community spread of the coronavirus.

- We expect to reopen the RecPlex in phases, starting Monday, July 20, with a focus on individual exercise such as weight training, cardio equipment and lap swimming.
- Depending on the state of the pandemic and the extent of confirmed cases in the state, county and in the University community, as well as the guidance of public health officials, other activities may be reintroduced in the future.
- More information about expectations and requirements for users will be available before the facility reopens.
OTHER SUPPORT

Services that support and enrich the learning, living environment for students will continue to be provided. The challenges of living during the COVID-19 pandemic will amplify stressors on students, and the University expects and is planning for increased demand for support services. A key consideration is how effective, personalized services can be delivered in accordance with public health guidance. Plans for in-person and virtual delivery of services in the areas of student success, mental health, equity and inclusion, and ADA and Title IX accommodations and compliance are being developed and will be forthcoming.

STRESS AND COPING

Coping effectively with stress will make you, the people you care about, and your community stronger.

WAYS TO COPE WITH STRESS MAY INCLUDE:

- Take breaks from watching, reading, or listening to news stories, including social media. Hearing about the pandemic repeatedly can be upsetting.
- Take care of your body.
  - Take deep breaths, stretch or meditate.
  - Try to eat healthy, well-balanced meals.
  - Exercise regularly; get plenty of sleep.
  - Avoid alcohol and drugs.
- Make time to unwind. Try to do some other activities you enjoy.
- Connect with others. Talk with people you trust about your concerns and how you are feeling.
- Reach out to Campus Ministry or a spiritual adviser for prayer and support.
- Feeling overwhelmed or need a place to start? Reach out to the Dean of Students Office at deanofstudents@udayton.edu.
Every member of the community has a shared responsibility for cleaning and sanitizing their own work, study, and living areas; shared spaces, such as classrooms, labs, studios, gathering spaces; and other shared resources and commonly touched items.

- The University will provide disinfecting wipes (or disinfecting spray and paper towels) in shared areas so occupants can do their part to prevent surface transmission of the virus.
- The University will ask that students, faculty, and staff remove from meeting and work areas, commonly touched items and materials such as shared phones, remote controls, dry erase markers, and other objects.
- Community members should clean as they enter and before using shared spaces. You are only required to clean areas you will come in contact with (e.g., a podium, chairs, tables, and other surfaces you will touch.)

In addition, the University’s janitorial contractor, Alpha & Omega (A&O), is performing enhanced daily cleaning in communal areas in campus buildings:

- This includes restrooms, hallways, stairways, lobbies, lounges, break rooms, kitchens, and classrooms — based on CDC guidelines and Environmental Health and Safety (EHS) protocols.
- A&O is using hospital-grade disinfectants to sanitize all common touch areas on a daily basis, including door knobs, handrails, elevator and other buttons, light switches, faucets, and shared public items such as drinking fountains and vending machines.
SECTION 6: INCREASED CLEANING AND SANITATION

- Special-use spaces such as health centers, athletic spaces, recreational spaces, training rooms, libraries, dining halls, and child care centers require site-specific plans for cleaning, disinfecting, and sanitizing based on all federal and state guidelines and recommendations.

- Cleaning and disinfecting plans for these locations are being developed and will be available upon request.

SIGNAGE AND MARKINGS

COVID-19-specific signage and markings will be added to each building. These inform and remind community members and visitors of required measures to help prevent community virus. Members of the campus community and visitors are required to comply with these notices. Signage and floor decals will also indicate rules and directions for foot traffic.
RESOURCES

Housing and Residence Life
housing@udayton.edu

UD Student Health Center
937-229-3131

Counseling Center
937-229-3141

Dean of Students
deanofstudents@udayton.edu
President Eric F. Spina commissioned the UD Path Forward Task Force

Co-chaired by Provost and Executive Vice President of Academic Affairs Paul Benson, Vice President for Student Development William Fischer, and Executive Vice President of Business and Administrative Services Andy Horner

And working closely with Robin Oldfield, assistant vice president compliance, internal audit & chief risk officer; Dr. Mary Buchwalder, medical director; Mary Ann Recker, vice president and general counsel; and Molly Wilson, vice president for marketing and communications.

The UD Path Forward Task Force leads working groups composed of about 100 members of the campus community.

ACADEMICS
Chair: Carolyn Phelps, associate provost for faculty and administrative affairs

STUDENT LIFE
Co-chairs: Christine Schramm, associate vice president for student development and dean of students, and Steve Herndon, assistant vice president for student development and executive director of housing and residence life

PROTECTIVE MEASURES
Chair: Katherine Cleaver, executive director of environmental health and safety

INFRASTRUCTURE AND OPERATIONS
Co-chairs: Rick Krysiak, vice president for facilities management and planning, and Savalas Kidd, executive director of public safety and chief of police

FACULTY/STAFF SUPPORT
Co-chairs: Dr. Mary Buchwalder, health center medical director, and Troy Washington, vice president for human resources

EXTERNAL RESOURCES COORDINATION AND RELATED RECORD KEEPING
Co-chairs: Mary Ann Recker, vice president and general counsel, and Beth Stuart, internal audit director

STUDENT SUPPORT SERVICES
Chair: Melissa Longino, assistant vice president for health and wellbeing and executive director, campus recreation

ATHLETICS AND CAMPUS RECREATION
Co-chairs: Scott DeBolt, senior associate athletics director and executive director of UD Arena, and Melissa Longino, assistant vice president for health and wellbeing and executive director, campus recreation

LARGE GATHERINGS AND EVENTS
Co-chairs: Amy Lopez-Matthews, executive director, Center for Student Involvement; and Scott DeBolt, senior associate athletics director and executive director of UD Arena

TRAVEL
Chair: Amy Anderson, associate provost for global and intercultural affairs and executive director of the Center for International Programs

SPONSORED RESEARCH
Chair: Mark Fuchs, director of environmental health and safety

EDUCATION AND COMMUNICATIONS CAMPAIGN
Co-chairs: Kristen Keen, assistant dean of students and director, Brook Center; and Joe Valenzano, chair of Department of Communication

More information is available at go.udayton.edu/pathforward